



Notice of the 2023 Annual Meeting of Members

Friday, October 13, 2023 | 9:00–10:15 a.m. | Hyatt Regency | Calgary, AB

Notice is hereby given that the Annual Meeting of Members of THE CANADIAN CHAMBER OF COMMERCE/LA CHAMBRE DE COMMERCE DU CANADA (the “Corporation”) will be held on Friday, October 13, 2023 at 9:00 a.m. at the Hyatt Regency located at 700 Centre Street SE, Calgary, AB T2G 5P6 (the “Meeting”) for the purpose of:

- ratifying all acts of the Board of Directors since the last annual meeting;
- considering the mid-year unaudited financial statements for the year 2023;
- appointing the public accountant;
- electing Directors; and
- transacting such further and other business as may properly come before the meeting or any adjournment thereof.

Dated September 13, 2023 on behalf of the Board of Directors.

Candace Laing, Chair of the Board of Directors



Business to Be Transacted at the Annual Meeting

1. Ratification of Decisions and Actions of the Board of Directors Since the Last Annual Meeting

The following motion will be put before the members for consideration at the Annual Meeting:

Be it resolved that, to the extent necessary, all acts, contracts, proceedings, appointments, elections, and reports thereon, and payments enacted, done, taken and made by the Board of Directors for and on behalf of the Corporation since the last Annual Meeting of Members, are hereby approved, confirmed and ratified, the whole notwithstanding any omissions, irregularities in the formalities attendant upon such acts or any lack of qualification or authorization of the parties thereto. (A two-thirds majority is required for approval.)

2. President's Report

President and CEO Perrin Beatty will provide an update on the Corporation's advocacy and membership activities during 2023.

3. Appointment of Public Accountant

In accordance with the Canada Not-for-Profit Corporations Act (the "Act") as reflected in our by-laws, the Organizational Members shall at each Annual Meeting of Members appoint a public accountant of the Corporation to hold office until the next Annual Meeting of Members. The Act also provides that the directors shall immediately fill any vacancy in the office of public accountant if such vacancy occurs prior to the next Annual Meeting of Members. The remuneration of the public accountant shall be fixed by the director. The public accountant shall be independent of the organization, pursuant to section 180 of the Act.

The Audit Policy governing the selection and term of the Corporation's financial auditors calls for a public tender at least every five years and/or as deemed necessary by the Finance and Audit Committee. This policy requirement allows for the periodic review of the quality and costs of the services provided. Furthermore, this policy also ensures both small and large audit firms will be invited to bid, with preference given to our corporate members.

In 2022, the Executive Committee of the Board of Directors approved the recommendation brought forward by the members of the Finance and Audit Committee to appoint KPMG as the Canadian Chamber's auditors for the years 2022 to 2026. In accordance with the Act and our by-laws, the Organizational Members must ratify the appointment of KPMG as the Canadian Chamber of Commerce's auditors for fiscal 2023.

The following motion will be put before the members for consideration at the Annual Meeting:

Be it resolved that KPMG is hereby appointed the public accountant of the Corporation, holding office until the next Annual Meeting of Members. (A two-thirds majority is required for approval.)



4. Election of Directors

In accordance with the Corporation's by-laws, the Nominating and Governance Committee has prepared a slate of the names of its nominees for: the Chair, the Vice Chair, the Treasurer and the appropriate number of other directors whose terms of office cease as of October 13, 2023. The Nominating and Governance Committee selected nominees in accordance with the [Board Skills Matrix](#) and the [Board Diversity Policy](#).

2023-2024 Slate of Nominees

The following individuals have agreed to allow their names to stand as nominees for the posts indicated on the Corporation's 2023-2024 Board of Directors.

SEAT	POST	NAME	TITLE	ORGANIZATION	LOCATION	CHAMBER NETWORK EXPERIENCE
1	Chair	Candace Laing	Director	People Services Consulting	Saskatoon, SK	Canadian
2	Vice Chair	Penny Wise	President & Managing Director	3M Canada	London, ON	Canadian
3	Treasurer	Kendra MacDonald	CEO	Canada's Ocean Supercluster	St. John's, NL	Canadian St. John's
4	Director	Julien Baudry	Director, Public Affairs	Montreal Port Authority	Montreal, QC	Canadian FCCQ Montreal
5	Director	Thomas Benjoe	President & CEO	FHQ Developments	Regina, SK	Canadian Saskatchewan
6	Director	Laura Hewitt	VP & Head, Global Government Affairs & Public Policy	Sun Life	Toronto, ON	Canadian
7	Director	Tara-Lynn Hughes	SVP, Retail Banking, Greater Ontario Region	TD Bank	Ottawa, ON	Canadian
8	Director	Marie-Helene Labrie	SVP & Chief Public Affairs, Communications & Strategy Officer	Cogeco Inc.	Montreal, QC	Canadian
9	Director	Shawn Lester	President	Lester Landau Accounting	Iqaluit, NU	Canadian Nunavut Kivalliq Baffin
10	Director	Andy Lodge	Division Manager	IG Wealth Management	Saint John, NB	Canadian Atlantic Saint John
11	Director	Carman McNary	Senior Counsel	Dentons Canada LLP	Edmonton, AB	Canadian Alberta Edmonton



SEAT	POST	NAME	TITLE	ORGANIZATION	LOCATION	CHAMBER NETWORK EXPERIENCE
12	Director	Dan Rogers	CEO	Kelowna Chamber of Commerce	Kelowna, BC	Canadian Kelowna
13	Director	Warren Tomlin	Managing Partner	EY	Ottawa, ON	Canadian
14	Director	Niranjan Vivekanandan	SVP & Head, Loyalty & Merchant Solutions	RBC	Toronto, ON	Canadian
15	Director	Marc Weil	SVP, LP Commercial	Enbridge	Calgary, AB	

The following motion will be put before the members for consideration at the Annual Meeting:

Be it resolved that the slate of nominees to the Corporation's Board of Directors is hereby approved as presented to the members. (A two-thirds majority is required for approval.)

5. Other Business