



Notice of the 2022 Annual Meeting of Members

Friday, October 14, 2022 | 9:40–10:50 a.m. | EY Centre | Ottawa, ON

Notice is hereby given that the annual meeting of members of THE CANADIAN CHAMBER OF COMMERCE/LA CHAMBRE DE COMMERCE DU CANADA (the “Corporation”) will be held on Friday, October 14, 2022 at 9:40 a.m. at the EY Centre located at 4899 Uplands Drive, Ottawa, ON K1V 2N6 (the “Meeting”) for the purpose of:

- ratifying all acts of the Board of Directors since the last annual meeting;
- considering the mid-year unaudited financial statements for the year 2022;
- appointing the public accountant;
- electing Directors; and
- transacting such further and other business as may properly come before the meeting or any adjournment thereof.

Dated this 14th day of September 2022 on behalf of the Board of Directors.

Karl Tabbakh, Chair of the Board of Directors



Business to Be Transacted at the Annual Meeting

1. Ratification of Decisions and Actions of the Board of Directors Since the Last Annual Meeting

As Chair of the Board of Directors, I, Karl Tabbakh, do hereby request a motion for the ratification of decisions and actions of the Board of Directors since the last annual meeting.

Be it resolved that, to the extent necessary, all acts, contracts, proceedings, appointments, elections, and reports thereon, and payments enacted, done, taken and made by the Board of Directors for and on behalf of the Corporation since the last annual meeting of its members, are hereby approved, confirmed and ratified, the whole notwithstanding any omissions, irregularities in the formalities attendant upon such acts or any lack of qualification or authorization of the parties thereto. (A two-thirds majority is required for approval.)

2. President's Report

President and CEO Perrin Beatty will provide an update on the Corporation's advocacy and membership activities during 2022.

3. Appointment of Public Accountant

In accordance with the Canada Not-for-Profit Corporations Act (the "Act") as reflected in our bylaws, the Organizational Members shall at each annual meeting of members appoint a public accountant of the Corporation to hold office until the next annual meeting of members. The Act also provides that the directors shall immediately fill any vacancy in the office of public accountant if such vacancy occurs prior to the next annual meeting of members. The remuneration of the public accountant shall be fixed by the directors. The public accountant shall be independent of the organization, pursuant to section 180 of the Act.

The Audit Policy governing the selection and term of the Corporation's financial auditors calls for a public tender at least every five years and/or as deemed necessary by the Finance and Audit Committee. This policy requirement allows for the periodic review of the quality and costs of the services provided. Furthermore, this policy also ensures both small and large audit firms will be invited to bid, with preference given to our corporate members.

In accordance with this policy, a tender proposal call was issued in late February 2022 to select the Corporation's auditor for the next term — for fiscal 2022 onwards. In total, five requests for proposal were sent out and two proposals were returned for evaluation. All proposals were reviewed in detail by management and, after the selection recommendation and rationale were examined by the Finance and Audit Committee, the firm KPMG was selected. The Executive Committee of the Board of Directors approved the recommendation brought forward by the members of the Finance and Audit Committee to appoint KPMG as the Corporation's auditors for the years 2022 to 2026. In accordance with the Act and our bylaws, the Organizational Members must ratify the appointment of KPMG as the Corporation's auditors for fiscal 2022 and subsequent years at the 2022 annual meeting of members.



As Chair of the Board of Directors of the Canadian Chamber of Commerce, I, Karl Tabbakh, in accordance with our bylaws do hereby request a motion for the appointment of KPMG as the public accountants of the Corporation to hold office until the next annual meeting of members. (A two-thirds majority is required for approval.)

4. Election of Directors

In accordance with the Corporation's bylaws, the Nominating and Governance Committee has prepared a slate of the names of its nominees for: the Chair, the Vice Chair, the Treasurer and the appropriate number of other directors whose terms of office cease as of October 14, 2022. The slate of nominees conforms to the Corporation's selection policies and considers the regional, cultural, gender and linguistic balance of the Board.

2022-2023 Slate of Nominees

The following individuals have agreed to allow their names to stand as nominees for the posts indicated on the Corporation's 2022-2023 Board of Directors.

Nominees for Officers

Chair of the Board

Candace Laing
Senior Vice President and Chief Human Resources Officer
Nutrien Ltd.
Saskatoon, SK

Vice Chair

Brian Humphreys
Vice President, Energy
Federated Co-operatives Limited
Saskatoon, SK

Treasurer

Victor Pang
Chief Financial Officer
Vancouver Fraser Port Authority
Vancouver, BC

Nominees for Directors: Two-year Term

Lesia Babiak
Head, Canada Government Affairs and Policy
Johnson & Johnson Inc.
Markham, ON

Julien Baudry
Director, Public Affairs
Montreal Port Authority
Montreal, QC



Lance Follett
Executive Vice President, Corporate Development and Chief Legal Officer
Westport Fuel Systems
Vancouver, BC

Ali Giassi
Vice President, Industry Affairs and Government Relations
Canada Life Assurance Company
Toronto, ON

Kendra MacDonald
CEO
Canada's Ocean Supercluster
St. John's, NL

Colin McKay
Head, Public Policy and Government Relations, Canada
Google Canada
Ottawa, ON

Maggie Papoulias
Director, Government Affairs
Bell Canada
Ottawa, ON

Cyrus Reporter
Vice President, Government and Regulatory Affairs
CN
Ottawa, ON

Juggy Sihota
Vice President, Consumer Health
TELUS Communications Inc.
Vancouver, BC

Nominees for Directors: Chair's One-year Discretionary Position

Bernard Brun
Vice President, Government Relations, Canada
Mouvement des caisses Desjardins
Montreal, QC

Lianne Ing
Vice President
Bubble Technology Industries Inc.
Chalk River, ON

Andy Lodge
Division Director
IG Wealth Management
Saint John, NB



Kristine Simpson
Partner
BDO
Vancouver, BC

Warren Tomlin
EY Canada Office Managing Partner / National Leader Digital and Innovation
EY
Ottawa, ON

Nominees for Directors: Provincial and Territorial Chamber Representatives

Joaquim Ballès
Chair Elect
Ontario Chamber of Commerce
London, ON

Thomas Benjoe
Immediate Past Chair
Saskatchewan Chamber of Commerce
Regina, SK

Robert Dumas
First Vice Chair
Fédération des chambres de commerce du Québec
Montréal, QC

John Henderson
Director at Large
Northwest Territories Chamber of Commerce
Yellowknife, NT

Shawn Lester
Member
Baffin Regional Chamber of Commerce
Iqaluit, NU

Carman McNary
Past Chair
Alberta Chambers of Commerce
Edmonton, AB

Paul Provost
Past Chair
Manitoba Chambers of Commerce
Winnipeg, MB

Stan Thompson
Director
Yukon Chamber of Commerce
Whitehorse, YT



Joelle Westlund
Immediate Past Chair
BC Chamber of Commerce
Vancouver, BC

Lee Winchester
Past Chair
Atlantic Provinces Chamber of Commerce
Halifax, NS

Nominees for Director: President of the Chamber of Commerce Executives of Canada

Dan Rogers
President
Chamber of Commerce Executives of Canada
Kelowna, BC

As Chair of the Board of Directors, I, Karl Tabbakh, do hereby request a motion to elect those individuals as listed on the slate of nominees to the Corporation's Board of Directors. (A two-thirds majority is required for approval.)

5. Other Business