



Notice of the Annual Meeting of Members

Tuesday, October 27, 2020 | 10:00 a.m. Eastern Time | Online

Notice is hereby given that the annual meeting of members of THE CANADIAN CHAMBER OF COMMERCE/LA CHAMBRE DE COMMERCE DU CANADA (the "Corporation") will be held online on Tuesday, October 27, 2020 at 10:00 a.m. ET (the "Meeting") for the purpose of:

- ratifying all acts of the Board of Directors since the last annual meeting;
- considering the mid-year unaudited financial statements for the year 2020;
- appointing the public accountant;
- electing Directors; and
- transacting such further and other business as may properly come before the meeting or any adjournment thereof.

Dated this 25th day of September 2020. On behalf of the Board of Directors.

Phil Noble, Chair of the Board of Directors

Business to Be Transacted at the Annual Meeting

1. Ratification of Decisions and Actions of the Board of Directors Since the Last Annual Meeting

As Chair of the Board of Directors, I, Phil Noble, do hereby request a motion for the ratification of decisions and actions of the Board of Directors since the last annual meeting.

Be it resolved that, to the extent necessary, all acts, contracts, proceedings, appointments, elections, and reports thereon, and payments enacted, done, taken and made by the Board of Directors for and on behalf of the Corporation since the last annual meeting of its members, are hereby approved, confirmed and ratified, the whole notwithstanding any omissions, irregularities in the formalities attendant upon such acts or any lack of qualification or authorization of the parties thereto. (A two-thirds majority is required for approval.)

2. President's Report

President and CEO Perrin Beatty will provide an update on the Corporation's advocacy and membership activities during 2020.

3. Appointment of Public Accountant for 2021

In accordance with the Canada Not-for-Profit Act as reflected in our bylaws and approved by the Board of Directors, the Organizational Members shall, at each annual meeting of the Members, appoint a public accountant of the Corporation to hold office until the next annual meeting of Members, provided the Directors shall immediately fill any vacancy in the office of public accountant. The remuneration of the public accountant shall be fixed by the Directors. The public accountant shall be independent pursuant to section 180 of the Act.

It is the responsibility of the Finance and Audit Committee of the Corporation to ensure the Corporation is supported by the right public accountant (i.e. the quality of the firm, the firm works well with management, the firm provides a well-managed audit) at the right price (i.e. value for money) while protecting the auditors' independence.

As part of good governance practices, the Corporation has implemented a formal process to annually evaluate the public accountant to support whether the Finance and Audit Committee would recommend to the Board of Directors an extension of the incumbent public accountant or move forward with an RFP process for external audit services.

Management, per discussion with Finance and Audit Committee, originally planned to issue an RFP for the financial audit for 2021. However, given the COVID-19 pandemic, there are benefits to continue retaining KPMG for at least another year:

- Effort required for RFP by staff and the Finance and Audit Committee while the Corporation has been focused on navigating COVID-19.
- Difficulty running a fair and open process with a virtual and work from home environment.
- Stability during a time of uncertainty.
- Typically the Corporation asks for a five-year quote. It is hard to predict what the next five years will look like.
- KPMG's strong understanding of the Corporation's business and operations during a year of change.

The Board of Directors approved the recommendation brought forward by the Finance and Audit Committee to offer an extension of the incumbent audit firm, KPMG, for the next year (i.e. for fiscal 2021) for the external audit services.

As Chair of the Board of Directors, I, Phil Noble, do hereby request a motion for the appointment of KPMG as the Corporation's public accountant for 2021. (A two-thirds majority is required for approval.)

4. Election of Directors

In accordance with the Corporation's bylaws, the Nominating and Governance Committee has prepared a slate of the names of its nominees for: the Chair, the Vice Chair, the Treasurer and the appropriate number of other Directors whose terms of office cease as of October 27, 2020. The slate of nominees conforms to the Corporation's selection policies and considers the regional, cultural, gender and linguistic balance of the Board.

2020-2021 Slate of Nominees

The following individuals have agreed to allow their names to stand as nominees for the posts indicated on the Corporation's 2020-2021 Board of Directors.

Nominees for Officers

Chair of the Board

Mario Thériault
Chief Business Development Officer
LAC Group
Moncton, NB

Vice Chair

Karl Tabbakh
Regional Managing Partner for Quebec
McCarthy Tétrault
Montreal, QC

Treasurer

Victor Pang
Chief Financial Officer
Vancouver Fraser Port Authority
Vancouver, BC

Nominees for Directors with a Two-year Term

Bernard Brun
Vice President, Government Relations, Canada for the Desjardins Group
Mouvement des caisses Desjardins
Ottawa, ON

Trevor Fencott
CEO
Fire & Flower Inc.
Toronto, ON

Paul Genest
Senior Vice President
Power Corporation of Canada
Toronto, ON

Karen Hamberg
Vice President, Sustainability and External Affairs
Westport Fuel Systems
Vancouver, BC

Lianne Ing
Vice President
Bubble Technology Industries Inc.
Chalk River, ON

Brenda LaRose
Partner
Leaders International
Winnipeg, MB

Grégory Larroque
Vice President, Economic Affairs
CGI Inc.
Montreal, QC

Kendra MacDonald
Chief Executive Officer
Canada's Ocean Supercluster
St. John's, NL

Colin McKay
Head of Public Policy and Government Relations, Canada
Google Inc.
Ottawa, ON

Fiona Murray
Vice President, Public and Government Affairs
CN
Montreal, QC

Maggie Papoulias
Director, Government Affairs
Bell Canada
Ottawa, ON

David Ross
President and CEO
Southern Alberta Institute of Technology (SAIT)
Calgary, AB

Sophie Roux
Vice President, Public Affairs
Montreal Port Authority
Montreal, QC

Juggy Sihota
Vice President of Consumer Health
TELUS Communications Inc.
Vancouver, BC

Patricia Warsaba
Partner
McKercher LLP
Regina, SK

Jamie Wilson
Vice President, Corporate Development
Arctic Gateway Group
Winnipeg, MB

Nominees for Directors with One Year Remaining on a Two-year Term

Greg Engel
Chief Executive Officer
Organigram
Moncton, NB

Paul Gruner
President and CEO
Det'on Cho Management LP
Yellowknife, NT

Martha Hall Findlay
Chief Sustainability Officer
Suncor Energy Inc.
Calgary, AB

Martin Plante
National Director, Travel Security Program
GardaWorld
Montreal, QC

Ted Woodhead
Senior Vice President, Regulatory
Rogers Communications Inc.
Ottawa, ON

Nominees for Directors: Chair's One-year Discretionary Position

Lesia Babiak
Executive Director, Government Affairs & Policy (Canada)
Johnson & Johnson Corporate
Toronto, ON

Tyler Edgington
President
Dow Chemical Canada ULC
Calgary, AB

Laura Hewitt
Vice President, Government Relations, Regulatory Affairs and Sustainability
Sun Life
Toronto, ON

Lillian Hvatum Brewster
Vice President of Indigenous Relations and Community Development
ATCO
Calgary, AB

James Maunder
Director, Canada Public Policy
Amazon
Ottawa, ON

Penny Wise
President
3M
London, ON

Nominees for Directors – Provincial and Territorial Chamber Representatives

Claude Breton
Chair
Fédération des chambres de commerce du Québec
Montreal, QC

Shawna Feth
Past Chair
Alberta Chambers of Commerce
Camrose, AB

Bill Kellett
Canadian Chamber of Commerce Representative
Northwest Territories Chamber of Commerce
Yellowknife, NT

Nathan Lawrence
Chair Elect
Ontario Chamber of Commerce
Thunder Bay, ON

Shawn Lester
Member
Baffin Regional Chamber of Commerce
Iqaluit, NU

Andy Lodge
Former Chair
Atlantic Chamber of Commerce Inc.
Saint John, NB

Kyle Romaniuk
Director
Manitoba Chambers of Commerce
Winnipeg, MB

Kristine Simpson
Immediate Past Chair
British Columbia Chamber of Commerce
Kelowna, BC

Valerie Sluth
Immediate Past Chair
Saskatchewan Chamber of Commerce
Regina, SK

Stan Thompson
Director
Yukon Chamber of Commerce
Whitehorse, YT

Nominees for Director – President of the Chamber of Commerce Executives of Canada

Stuart Harrison
President
Chamber of Commerce Executives of Canada
Peterborough, ON

As Chair of the Board of Directors, I, Phil Noble, do hereby request a motion to elect those individuals as listed on the slate of nominees to the Corporation's Board of Directors. (A two-thirds majority is required for approval.)

5. Other Business